Children's Aid Society of Ottawa				
2023-24 Balanced Budget Plan Submission REPORT SUMMARY	2023-24 Balanced Budget Plan Submission	2023-24 Q3 Report-Back Submission	2023-24 Q4 Actual Report-Back Submission	2023-24 Change Compared to Balanced Budget Plan Submission
Salaries and Wages	\$34,206,836			\$0
Benefits	\$8,339,699			\$0
Training and Recruitment	\$230,198			\$0
Travel	\$1,144,295			\$0
Adoption Probation Expenditures	\$21,000			\$0
Adoption Subsidy Expenditures	\$1,097,615			\$0
Legal Custody Agreement Expenditure	\$0			\$0
Targeted Subsidies Agreements Expenditures	\$1,827,810			\$0
Standard Subsidies Agreements Expenditures	\$65,550			\$0
Ready, Set, Go	\$3,348,900			\$0
External Legal Service Costs Witness Fees & Service/Certificates Costs	\$10,000			\$0 \$0
Program Expense	\$35,904 \$2,525			\$0 \$0
Program Expense Professional Services - Client	\$2,525			\$0 \$0
Client Personal Needs	\$1,571,913			\$0
Financial Assistance	\$217,405			\$0
Health and Related	\$331,184			\$0
Admission Prevention Expenditures	\$332,576			\$0
Society Foster, Kinship & Other Care	\$2,472,030			\$0
Society Operated Homes	\$1,446,119			\$0
Purchased Foster & Group Care	\$16,252,920			\$0
Building Occupancy	\$1,393,522			\$0
Professional Services - Non Client	\$805,826			\$0
Promotion and Publicity	\$68,154			\$0
Office Administration	\$638,738			\$0
Miscellaneous	\$732,184			\$0
Technology	\$632,078			\$0
Total Gross Expenditures	\$77,744,722			\$0
Less: Revenue	\$3,378,760			\$0
Total Net Expenditures	\$74,365,962			\$0
Funding and Reconciliation Adjustments				
2023-24 Approved Budget Allocation	\$71,544,803			\$0
2023-24 Forecast Year-end Reconciliation Adjustments:				
1. Targeted Subsidies Agreements	\$3,623			\$0
2. Standard Subsidies	\$31,350			\$0
3. Customary Care One-time Financial Assistance	\$0			\$0
4. Kinship Service Family One-time Financial Assistance	\$14,188			\$0
5. Kinship Service Financial Assistance for Episodic Expenditures	\$47,353			\$0
6. Ready, Set, Go	(\$568,164)			\$0
7. Holdbacks	\$0			\$0
Total Funding and Reconciliation Adjustments	\$71,073,153			\$0
Balanced Budget Fund Request to Achieve a Balanced Budget in 2023- 24	\$0			\$0
2023-24 Surplus/(Deficit)	(\$3,292,809)			\$0
Balanced Budget Fund Request to Clear Prior Years Deficits	\$0			
Un-accessed contributions transferred to the Ministry-Managed Balanced Budget Fund in 2023-24	\$0			