

Children's Aid Society of Ottawa					
2021-22 Balanced Budget Plan Submission		2021-22 Balanced Budget Plan Submission	2021-22 Q3 Report-Back Submission	2021-22 Q4 Actual Report-Back Submission	2021-22 Change Compared to Balanced Budget Plan Submission
REPORT SUMMARY					
1. FINANCIAL REPORT BY EXPENDITURES CATEGORY					
Salaries and Wages	\$30,928,687				\$0
Benefits	\$7,356,637				\$0
Training and Recruitment	\$216,580				\$0
Travel	\$850,778				\$0
Adoption Probation Expenditures	\$93,810				\$0
Adoption Subsidy Expenditures	\$1,246,100				\$0
Legal Custody Agreement Expenditure	\$0				\$0
Targeted Subsidies Agreements Expenditures	\$1,791,585				\$0
Standard Subsidies Agreements Expenditures	\$8,925				\$0
External Legal Service Costs	\$36,074				\$0
Witness Fees & Service/Certificates Costs	\$2,376				\$0
Program Expense	\$9,000				\$0
Professional Services - Client	\$598,133				\$0
Client Personal Needs	\$1,215,102				\$0
Financial Assistance	\$112,480				\$0
Health and Related	\$292,881				\$0
Admission Prevention Expenditures	\$419,300				\$0
Society Foster, Kinship & Other Care	\$6,901,224				\$0
Society Operated Homes	\$1,639,818				\$0
Purchased Foster & Group Care	\$13,375,772				\$0
Building Occupancy	\$1,380,413				\$0
Professional Services - Non Client	\$843,930				\$0
Promotion and Publicity	\$84,770				\$0
Office Administration	\$663,247				\$0
Miscellaneous	\$573,345				\$0
Technology	\$1,079,948				\$0
Total Gross Expenditures	\$71,720,915				\$0
Less: Revenue	\$2,057,626				\$0
Total Net Expenditures	\$69,663,289				\$0
Funding and Reconciliation Adjustments					
2021-22 Approved Budget Allocation	\$68,720,965				\$0
2021-22 Forecast Year-end Reconciliation Adjustments:					
1. Targeted Subsidies Agreements	(\$17,854)				\$0
2. Standard Subsidies	\$8,925				\$0
3. Customary Care One-time Financial Assistance	(\$2,507)				\$0
4. Kinship Service Family One-time Financial Assistance	\$0				\$0
5. Kinship Service Financial Assistance for Episodic Expenditures	\$55,000				\$0
6. Holdbacks	\$0				\$0
Total Funding and Reconciliation Adjustments	\$68,764,529				\$0
Balanced Budget Fund Request to Achieve a Balanced Budget in 2021-22	\$711,760				\$0
Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth	(\$187,000)				\$0
Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements	\$187,000				
2021-22 Surplus/(Deficit)	\$0				\$0
Balanced Budget Fund Request to Clear Prior Years Deficits	\$0				
Un-accessed contributions transferred to the Ministry-Managed Balanced Budget Fund in 2021-22	\$0				

2. FINANCIAL REPORT BY SERVICE CATEGORY

Non-Residential Services	\$22,478,368			\$0
Residential Services	\$10,082,768			\$0
Boarding Rates	\$21,916,814			\$0
Permanency Services	\$4,099,485			\$0
Legal Services	\$2,289,882			\$0
Direct Services Travel	\$810,085			\$0
Administrative Services	\$10,043,513			\$0
Total Gross Expenditures	\$71,720,915			\$0
Less: Revenue	\$2,057,626			\$0
Total Net Expenditures	\$69,663,289			\$0
Funding and Reconciliation Adjustments				
2021-22 Approved Budget Allocation	\$68,720,965			\$0
2021-22 Forecast Year-end Reconciliation Adjustments:	\$43,564			\$0
Total Funding and Reconciliation Adjustments	\$68,764,529			\$0
Balanced Budget Fund Request to Achieve a Balanced Budget in 2021-22	\$711,760			\$0
Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth	(\$187,000)			\$0
Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements	\$187,000			\$0
2021-22 Surplus/(Deficit)	\$0			\$0
Balanced Budget Fund Request to Clear Prior Years Deficits	\$0			
Direct Services Expenditures	\$59,576,212			\$0
Administrative Expenditures	\$10,043,513			\$0

3. STAFFING REPORT (FTEs)

Non-Residential Services	216.3			0.0
Residential Services	87.5			0.0
Permanency Services	9.0			0.0
Legal Services	22.3			0.0
Administrative Services	54.4			0.0
Total Staffing	389.5			0.0
Direct Services Staffing	335.1			0.0
Administrative Staffing	54.4			0.0

4. SERVICE SUMMARY REPORT

Non-Residential Services				
Total Number of Investigations Completed	3,661			0
% of Investigations Completed: Transferred to Ongoing	12.5%			0.0%
Part V - Ongoing Services: Average # of Open Protection Cases	547			0
Average number of Children and Youth in Kinship Service (Out of Care)	111			0
Residential Services				
Average Number of Children and Youth in Care	524			0
% of Total Paid Days of Care for Outside Purchased Placements	25.5%			0.0%
Permanency Services				
Number of Adoptions Completed	34			0
Number of Targeted Subsidies Agreements in Place End of Year	146			0
Legal Services				
Number of CYFSA Applications During the Year	122			0
Number of Trials Commenced	6			0
Number of Cases referred to ADR Method	54			0

This 2021-22 Balanced Budget Plan Submission has been reviewed and approved by:

	E-SIGNED by Sheila Niven on 2021-10-28 22:34:40 GMT		E-SIGNED by Anna Tosto on 2021-10-28 22:28:58 GMT
Chair	Signature	Treasurer	Signature
Title	Signature	Title	Signature
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